

Commercial & Industrial Coordinating Committee (CICC) Q1 2026 Meeting Agenda



DATE: Wednesday, February 25th, 2026
TIME: 12:30 – 4:00 pm Pacific Standard Time
LOCATION: Hybrid: NEEA Office (700 NE Multnomah Street, Suite 1300, Portland, Oregon 97232)
TEAMS LINK: [Click here to join meeting](#) (Meeting ID: 278 763 868 926 47 | Passcode: oQ7fi2U3) **(if needed)** call-in audio only 971-323-0535 | Phone conference ID: 628 646 158#

CICC OBJECTIVE + DESIRED OUTCOME: Collaboration on coordination and optimization of NEEA programs and related activities by (1) identifying and managing through potential implementation challenges between NEEA and local utility activities, and (2) identifying and seizing leveraging opportunities that can drive amplified market influence.

Day 1 – Wednesday, February 25th

(All Times Pacific)

12:30 – 1:00	Lunch/Networking for Committee	All	
1:00 -1:20 (20 mins)	Welcome, Agenda, Packet Review & Housekeeping	Anouksha Gardner	1-4
1:20 – 2:40 (80 mins)	Introductions & Regional Roundtable <i>Committee members and NEEA program staff share program and organization updates, highlight areas of possible interest and coordination with others.</i> <i>Desired Outcome: All are updated on each other’s activities and better understand what’s happening across the region.</i>	All	--
2:40 - 2:50	BREAK	All	
2:50 – 3:50 (60 mins)	Regional Priority Topic <ul style="list-style-type: none"> High-Performance HVAC – Program Messaging <i>Desired Outcome: Committee to get an update on the program’s engagement strategies and the associated communications and technical resources currently being developed</i>	Dave Hammond	5
3:50 – 4:00 (10 mins)	Recap, Next Steps, Adjourn	Anouksha Gardner	--

Commercial & Industrial Coordinating Committee (CICC) Q1 2026 Meeting Agenda



DATE: Thursday, February 26th, 2026
TIME: 9:15 to 11:35 pm Pacific Standard Time
LOCATION: Hybrid: NEEA Office (700 NE Multnomah Street, Suite 1300, Portland, Oregon 97232)
TEAMS LINK: [Click here to join meeting](#) (Meeting ID: 238 196 455 451 86 | Passcode: 47uc62Ep) (if needed) call-in audio only 971-323-0535 | Phone conference ID: 219 089 399#

Day 2 – Thursday, February 26th

(All Times Pacific)

9:15 – 9:25 (10 mins)	Welcome, Agenda & Reminders	Anouksha Gardner	--
9:25 – 10:25 (60 mins)	Regional Priority Topic <ul style="list-style-type: none"> Extended Motor Products Pumps- Update on Hydraulic Institute (HI) efforts to promote energy efficient pumping <i>Desired Outcome: Learn more about the Hydraulic Institute’s activities and progress in energy efficient pumping</i>	Warren Fish	6
10:25 – 10:35	BREAK		
10:35 – 11:05 (30 mins)	Regional Priority Topic <ul style="list-style-type: none"> Efficient Fans – Program Update and what’s to come in 2026 <i>Desired Outcome: Committee members to learn about program recent developments and get a preview of the anticipated milestone vote that will go before the Regional Portfolio Advisory Committee (RPAC) in September</i>	Nick Michel	7-8
11:05 – 11:25 (20 mins)	Q2 (May 27) Topic Check In <ul style="list-style-type: none"> Luminaire Level Lighting Controls - Panel Discussion on LLLC Training Any additional relevant topics <i>Desired Outcome: Committee members confirm there is enough interest in this topic to hold time on the Q2 agenda</i>	Suzi Asmus	9
11:25 – 11:35 (10 mins)	Recap, Next Steps, Adjourn	Anouksha Gardner	--

Memorandum- *Agenda Items*

February 19th, 2026

TO: Commercial & Industrial Coordinating Committee (CICC)

FROM: Anouksha Gardner, Stakeholder Relations Manager

SUBJECT: **Meeting Packet Agenda Items. Informational Updates and Additional Information**

MEETING PACKET APPROACH

This packet continues the “tiered” approach:

- Tier-1 memos for active agenda items
- Tier-2 memos for informational updates on items not currently requiring agenda time.
- Tier-3 materials provided as additional detail for those interested, accessible via links in the Tier 1 and Tier-2 memos. All other Tier 3 materials are listed below.

AGENDA ITEMS (Tier 1)

- Page 1-2: Meeting Agenda
- Page 3: Meeting Packet Informational Updates
- Page 4: Meeting Topic Preparation Highlights
- Page 5: Memo: Regional Priority Topic – High-Performance HVAC
- Page 6: Memo: Regional Priority Topic – Extended Motor Products Pumps & Circulators
- Page 7-8: Memo: Efficient Fans Program Update
- Page 9: Memo: Q2 Regional Priority Topic Check In – Luminaire Level Lighting Controls

INFORMATIONAL UPDATES (Tier 2)

- Page 10: Electric Portfolio Flowchart
- Page 11: 2026 Commercial & Industrial Coordinating Committee Annual Workplan

ADDITIONAL LINKS (Tier 3)

- Committee Materials (*meeting notes include links to packet and slides*)
 - Q4 2025 CICC [Meeting Notes](#), [Agenda Packet](#), and [Slides](#)
 - Q4 2025 RCC [Meeting Notes](#), [Agenda Packet](#), and [Slides](#)
 - 2026 Workplan: [Commercial & Industrial \(CICC\)](#) | [Residential \(RCC\)](#)
 - Charters: [RPAC](#), [Coordinating Committees](#)
- [Quarterly Newsletters](#) (all the updated newsletters and quarterly reports can be found here)

CICC Q1 2026 – Meeting Topic Preparation Highlights



Preparation for All Committee Items:

- Review packet, including agenda, informational updates and all memos. See additional preparation for specific agenda items below.

DAY 1

➤ **ROUNDTABLE**

Committee Members & NEEA Program Managers will share highlights from their work, programs and/or organization since the Q4 November 2025 meeting.

Specific topics for Committee Members to consider highlighting include:

- Program and organizational updates
- Any questions for your peers?

➤ **REGIONAL PRIORITY TOPIC – High-Performance HVAC**

Topic format is expected to be a shareout by NEEA Senior Program Manager, Dave Hammond, on High-Performance HVAC Program Messaging

Review Tier 1 memo on p.5 and come prepared to hear:

- (1) About the messaging strategy used by the program, and
- (2) An overview of the program's engagement strategies and the associated communications and technical resources currently being developed to address the highlighted targeted audience

DAY 2

➤ **REGIONAL PRIORITY TOPIC – Extended Motor Products Pumps**

Topic format is expected to be a shareout by NEEA Senior Program Manager Warren Fish and guest speaker Peter Gaydon, Deputy Executive Director of the Hydraulic Institute, on Pump Industry Trade Association Partnership

Review Tier 1 memo on p. 6 and come prepared to:

- (1) Hear updates about the Hydraulic Institute's (HI) activities and progress in energy efficient pumping
- (2) Bring questions for our guest speaker regarding their work

➤ **REGIONAL PRIORITY TOPIC – Efficient Fans**

Topic format is expected to be a program update by NEEA Market Transformation Manager, Nick Michel, on the Efficient Fans Program

Review Tier 1 memo on p. 7-8 and come prepared to:

- (3) Be re-familiarized with the Efficient Fans program
- (4) Hear about recent development progress and learnings and get a preview of the anticipated milestone vote that will go before the Regional Portfolio Advisory Committee (RPAC) in Q3 2026

➤ **Q2 REGIONAL PRIORITY TOPIC CHECK IN**

A review of the regional priority topic slated for Q2 (May 27th) 2026

Review the Tier 1 memo on p.9, and come prepared on day 2 to:

- (1) Confirm the topic LLLC Training and Education is still a priority
- (2) Consider collaborating on the topic to join panel discussion

Memorandum – *Agenda item (Tier 1)*

February 19th, 2026



TO: Commercial & Industrial Coordinating Committee
FROM: Dave Hammond, Sr Program Manager – High-Performance HVAC
SUBJECT: Regional Priority Topic – High-Performance HVAC Program Messaging

Our Ask of You:

This is an inform topic. Please review the context provided below and feel free to ask any questions you may have during the CICC meeting or contact me at the email below.

Brief Overview:

Historically, the High-Performance HVAC program has focused its messaging on the designer audience – engineers, architects and specifiers. This strategy has been successful in creating familiarity of the Very High Efficiency (VHE) DOAS system design and associated benefits across a very important group of consultants and decision makers in the design & construction industry.

Moving forward, it has become clear that there are additional key decision makers that need to understand the full benefits of VHE DOAS for the program to achieve its desired outcomes. This includes building owners, property management groups, facilities staff, and building operators. These groups play an important role when decisions around total project budgets and costs, HVAC system selection, and the value of indoor environmental conditions are made. Additionally, the weight of influence these groups have increases for projects involving larger buildings. As the program strategy expands focus to projects utilizing hydronic heating and cooling, larger buildings will become more prominent in the targeted outreach and relevant to the program’s overall success.

This presentation will provide an overview of the program’s engagement strategies and the associated communications and technical resources currently being developed to address this targeted audience.

Please contact Dave Hammond - dhammond@neea.org - if you have questions about the **High-Performance HVAC Program**.

PROGRAM LIFECYCLE STATUS



Memorandum – *Agenda item (Tier 1)*



February 19th, 2026

TO: Commercial Industrial Coordinating Committee (CICC)
FROM: Warren Fish, Sr. Program Manager, XMP
SUBJECT: Pump Industry Trade Association Partnership

Our Ask of You:

Please visit the Hydraulic Institute online at: www.pumps.org and er.pumps.org to familiarize yourself with what this trade association does ahead of the CICC meeting. Our guest speaker will be Peter Gaydon, Deputy Executive Director of the Hydraulic Institute (HI). Peter and I will be presenting remotely from the Hydraulic Institute’s Annual Conference.

Brief Overview:

The world of pumps is vast. As the trade association leading the pumps industry, Hydraulic Institute’s scope encompasses workforce development, certification, industry standards, policy development, energy efficiency labeling, regulatory compliance, and more. They work across every segment of the pump industry, including clean water pumps, utility-scale pumps, flood control, positive displacement, petroleum, chemicals, wastewater and much more. NEEA’s holistic approach to market transformation is also broad, and Hydraulic Institute continues to be a critical partner in our work to accelerate adoption of high efficiency pumping solutions.

Peter Gaydon, guest speaker, will inform the Committee about what Hydraulic Institute (HI) is working on right now. Many of HI’s activity areas are helping to increase the number of people who are knowledgeable about pump systems, and to educate pump buyers about the importance of energy efficiency when they make pump selections. NEEA has long supported workforce training and education programs within HI and their *Pump Systems Matter* brand. In recent years, NEEA and HI also worked together on specific projects to raise awareness of energy efficient pumping, such as the Energy Rating Label and a newly launched Smart Pump Database project. Peter and I welcome your questions, and we look forward to sharing some important updates on recent progress in energy efficient pumping.

Please contact [Warren Fish](#) if you have questions about the **XMP Program**.

Initiative Lifecycle



Memorandum – *Agenda Item (Tier 1)*



February 19th, 2026

TO: Commercial & Industrial Coordinating Committee

FROM: Alexis Muench, Program Manager Efficient Fans

SUBJECT: Q1 Efficient Fans Regional Priority Topic – Program Update and what’s to come in 2026

Our Ask of You:

In the Q1 meeting, the Efficient Fans Program team will provide the committee with a program update, which will include information on the Q4 2026 topic check-in, and how the program is preparing for the Program Advancement vote that will take place during the Q3 RPAC meeting. Please bring any questions you have related to the Efficient Fans program to the CICC meeting.

Brief Overview:

Q1 Program Update

At the upcoming Q1 CICC meeting, NEEA staff will provide an Efficient Fans program update. This discussion is intended to re-establish the Committee’s familiarity with the program, provide updates on recent program development progress and learnings, and give you a peek into what we’re still working on. We’ll also prep committee members for questions that may come up in advance of the milestone vote that will go before the Regional Portfolio Advisory Committee in Q3. Some discussion highlights:

- Review of program Market Transformation theory, barriers and opportunities
- Review product categories and Fan Efficiency Index (FEI) metric
- What we’ve learned and how it has changed our market interventions
- Focus areas for 2026 and outstanding activities in progress to complete the program development phase

Looking Ahead: Q4 Regional Priority Topic

We’ll also review the topic this committee identified for our Q4 meeting to update the committee on timing and how selection software fits into the broader program strategy. The topic chosen is “Optimizing fan selection software to highlight FEI and influence specifier decision-making,” including lessons learned from manufacturer engagement, and feedback from the field.

Program Activity Since Last Committee Meeting:

- Delivered three regional training events focused on FEI selection software and gained feedback from users on barriers to adoption.
- Gathered learnings and takeaways from training efforts and software engagement.
- Collected insights on market transformation impacts across two years of sales data.
- Refined product definition to more clearly and consistently identify FEI-certified fans.

- Completed [market research study](#) into specifier behavior, how purchasing decisions are made, and how fan selection software can influence these decisions.

Market Channel Development:

- Established partnership with a new manufacturer representative to advance regional engagement and drive adoption of FEI-rated products.
- Expanded [BetterBricks](#) content to include new resources on selecting the right fan for energy performance and design intent.

Research:

- Ongoing collection and refinement of manufacturer data and analysis improving visibility into fan model performance and efficiency trends.
- Continued partnership with the Air Movement and Controls, Association, Inc. (AMCA), who rates fan products via its certified ratings program, including fans rated with Fan Energy Index (FEI).
- Participated in multiple Pacific Northwest events in collaboration with manufacturers to promote awareness and application of the Fan Energy Index (FEI).
- Worked with key manufacturer Greenheck to discuss alignment on FEI messaging and program objectives.
- Completed Industrial motors study

Please contact [Alexis Muench](#) if you have questions about this memo.

PROGRAM LIFECYCLE STATUS



Memorandum – Agenda item (Tier 1)



February 19th, 2026

TO: Commercial & Industrial Coordinating Committee (CICC)
FROM: Anne Curran, Sr. Program Manager
SUBJECT: Q2 2026 Topic Check in: Panel Discussion on LLLC Training and Education

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Our Ask of You:

Please come to the Q1 meeting prepared to confirm LLLC Training and Education topic previously identified is still a priority for the May 27 (Q2) CICC Meeting. Please consider volunteering to co-develop and participate in this panel discussion, we need three volunteers.

Brief Overview:

During the Q4 2025 CICC annual planning effort, LLLC Training and Education was prioritized as a topic for 2026. The purpose of this session is to discuss Committee Members’ experiences on training trade allies on LLLC in order to inform ongoing plans of commercial lighting programs and regional LLLC initiative.

In order to provide breadth and depth of experience for this discussion, I am seeking three Committee Members to form a panel and facilitate discussion with my support. Discussion topics for session will be developed and finalized collaboratively by Committee Members on panel. Examples of topics that have been previously identified include:

- What has been your approach to LLLC education?
 - How does training fit in? How do educational resources fit in?
 - What has worked well? What has not been helpful?
 - Lessons learned and best practices?
- What skills are critical to successful LLLC projects?
 - Where are trade allies already strong?
 - On which topics do trade allies need more training?
 - How can we go beyond introductory training to add more value for attendees?
- How can we ensure training is reaching the right people and a sufficient number of people?
- How can regional LLLC initiative play a role?

Please contact Anne Curran acurran@neea.org if you have questions about this session or the LLLC Program.

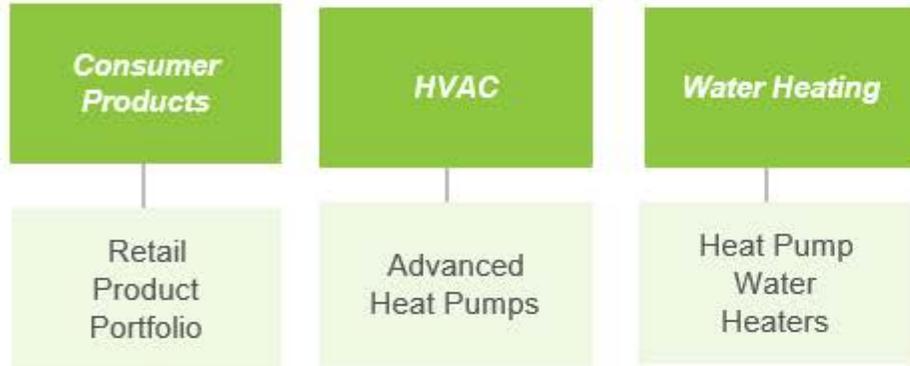
Program Lifecycle Status:





NEEA's Electrical Portfolio

RESIDENTIAL



COMMERCIAL & INDUSTRIAL



ENABLING INFRASTRUCTURE

Integrated Design Labs

BetterBricks

Commercial & Industrial Coordinating Committee (CICC) 2026 Annual Workplan

Q1 Meeting Day 1 – 25 th February, Wednesday (HYBRID)	Q1 Meeting Day 2 – 26 th February, Thursday (HYBRID)	Q2 Meeting – 27 th May, Wednesday (VIRTUAL)	Q4 Meeting Day 1 – 4 th November, Wednesday (VIRTUAL)	Q4 Meeting Day 2 – 5 th November, Thursday (VIRTUAL)
<p>COMMERCIAL HVAC: High Performance HVAC</p> <p><u>Topic:</u> NEEA Inform & Coordination Opportunity – Developing messaging regarding program benefits to target building owners and facility/operations staff</p> <p>(60 -90 minutes)</p> <p><u>Desired Outcome:</u> TBD during topic buildout</p>	<p>MOTOR-DRIVEN PRODUCTS: Pumps & Circulators (XMP)</p> <p><u>Topic:</u> NEEA Inform & Coordination Opportunity - Update on Hydraulic Institute (HI) efforts to promote energy efficient pumping</p> <p>60-90 minutes</p> <p><u>Desired Outcome:</u> TBD during topic buildout</p> <p>MOTOR-DRIVEN PRODUCTS: Efficient Fans</p> <p><u>Topic:</u> Program Updates</p> <p>30 minutes</p> <p><u>Desired Outcome:</u> TBD during topic buildout</p>	<p>COMMERCIAL LIGHTING: Luminaire Level Lighting Controls (LLLC)</p> <p><u>Topic:</u> Coordination Opportunity – Panel Discussion on LLLC Training</p> <p>60 -90 minutes</p> <p><u>Desired Outcome:</u> TBD during topic buildout</p>	<p>COMMERCIAL LIGHTING: Luminaire Level Lighting Controls (LLLC)</p> <p><u>Topic:</u> Coordination Opportunity – Panel discussion on market segments and applications adopting LLLC</p> <p>60 -90 minutes</p> <p><u>Desired Outcome:</u> TBD during topic buildout</p> <p>MOTOR-DRIVEN PRODUCTS: Efficient Fans</p> <p><u>Topic:</u> NEEA Inform & Coordination Opportunity - Optimizing fan selection software to highlight FEI and influence specifier decision-making; lessons from early pilots and feedback from the field</p>	<p>2027 ANNUAL TOPIC PLANNING</p> <p>11</p>